







Evaluation Capacity Development through Joint Sector Reviews

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IDEAS Global Assembly, Johannesburg, March 2009

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I. Aim of paper/presentation

To analyse how Joint Sector Reviews can contribute to evaluation capacity development

II. Changing Aid Architecture and M&E

- Paris Declaration: indicator 4 and indicator 11
- Limited progress: in 2007 only 7.5% countries largely developed result-oriented frameworks
 - -> challenge: lack of country capacity for managing for development results
- Chicken-and-egg dilemma -> two track approach -> Joint Sector Reviews (JSRs)
- Assessment of 18 JSRs in education sectors of Burkina Faso, Mali and Niger



III. Evaluation Capacity Development

- Capacity development
 - From limited focus on human capacity development (technical assistance and training) to broader view including human capacity, organisational capacity and institutional capacity
 - Quality of output as entry point (EuropeAid, 2005)
- Definition ECD (World Bank, 2002): a systematic approach to the improvement of country institutions concerned with the monitoring, evaluation and reform of public sector activities and programs

III. Evaluation Capacity Development (cont.)

- Characteristics of ECD
 - Demand for M&E prerequisite
 - Need for gradual building of M&E system, based on existing capacity
- Diagnosis of M&E demand and supply side -> also useful for diagnosis of sector M&E system
- Need of constant M&E of M&E system

IV. Joint Sector Reviews

- Review: instrument between monitoring and evaluation
- Joint Sector Review: a type of joint periodic assessment of performance in a specific sector with the aim to satisfy donor and recipient's accountability and learning needs

IV. Joint Sector Reviews (cont)

- Some characteristics of JSRs:
 - origin in Sector Wide Approaches
 - once or twice a year
 - broad range of state and non-state actors
 - input: performance report, financial report and additional studies
 - discussion in several technical working groups
 - conclusions and recommendations brought together in Annual Review Meeting
 - Aide Mémoire is the main documentary output



V. ECD through JSRs: evidence from the ground

- Neglect of institutional and systematic issues during JSRs -> focus on sector content issues
- ECD nowhere a major issue
- Recommendation in last Aide Mémoire Burkina Faso, but recommendations not necessarily followed up

V. ECD through JSRs: evidence from the ground (cont)

- Low quality of main output sector M&E system (= sector performance reports) -> acknowledged and (hardly) improved
- Refraining from investing in systemic issues risks to undermine the M&E reform agenda:
 - negligence of systemic issues counter to logic of new aid modalities (shift from content to process)
 - growing understanding of importance of institutional capacity for successful implementation of SWAps

VI. ECD through JSRs: some suggestions

 JSRs from substance assessment and learning to summative meta-evaluation

Supply side

- Focus in JSRs on output M&E system as entry point for ECD:
 - Attention to the quality of sector performance reports which form the input of JSRs
 - Identification of necessary in-depth evaluations
 - Use of meta-evaluations to assess the quality of individual evaluation reports for better decision making

VI. ECD through JSRs: some suggestions (cont)

- Use of formative meta-evaluations to provide insights in the bottlenecks related to supply of performance and evaluation reports -> identification of needed capacity development activities
- Coordination, harmonisation and alignment of ECD activities of donors
- Harmonisation of different parallel M&E systems
- Strengthening of human evaluation capacities

VI. ECD through JSRs: some suggestions (cont)

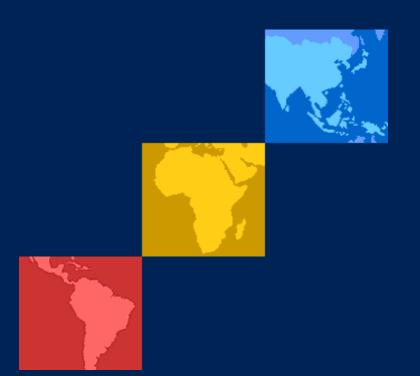
Demand side

- Participation in JSRs: sense of ownership -> prerequisite for ECD
- Civil society organisations: potentially important actors of M&E demand side -> downward accountability
- Donors: stress and emphasise merits of evaluation systems, but without ownership partner countries no sustainable development
- Importance of visibility of outputs M&E systems

VII. Conclusion

While at present JSRs do not pay systematic attention to systemic or institutional issues, they have the potential to contribute to ECD and to function ultimately as a meta-evaluation exercise.





Thank you!

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