

The evolution in aid thinking and practice

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BTC staff training seminar







TODAY'S SESSIONS

Morning session

- I. The evolving aid architecture
- II. Underlying arguments

Afternoon session

- III.A reality check
- IV. An assessment





I. The evolving aid architecture

- 1. Aid: what and why
- 2. The history of aid in three paradigms
- 3. The 2005 Paris Declaration
- 4. A classification of aid instruments
- 5. Aid as donor interference



1. Aid: what

- ODA (official OECD/DAC statistics)
 - emanating from public sector
 - concessional
 - development intention
- ODA restricted to 22 traditional bilateral donors but
 - there are many non-DAC high income donors
 - also 'poor' countries provide aid
 - private aid is rising spectacularly
- Huge number of players involved on the supply side
 - > 100 multilateral organisations
 - > 50 bilateral donors, of which 22 DAC
 - thousands of NGOs and delivery organisations
- Aid is not without controversy
 - More or less aid?
 - Purposes of aid?



1. Aid: why

Apparent irrationality

- States are responsible for their own security and well-being
- Why provide scarce public resources to promote a.o. the well being of people in other countries?

Yet aid is popular

- Diplomatic interests
 - commercial
 - cultural
 - strategic
- Humanitarian and developmental concerns
 - intrinsic motivations
 - extrinsic motivations: global public goods

Aid can

- Expand activities/capacities of a recipient gvt
- Act as an incentive or as a payment
- Act as a powerful symbol and signal





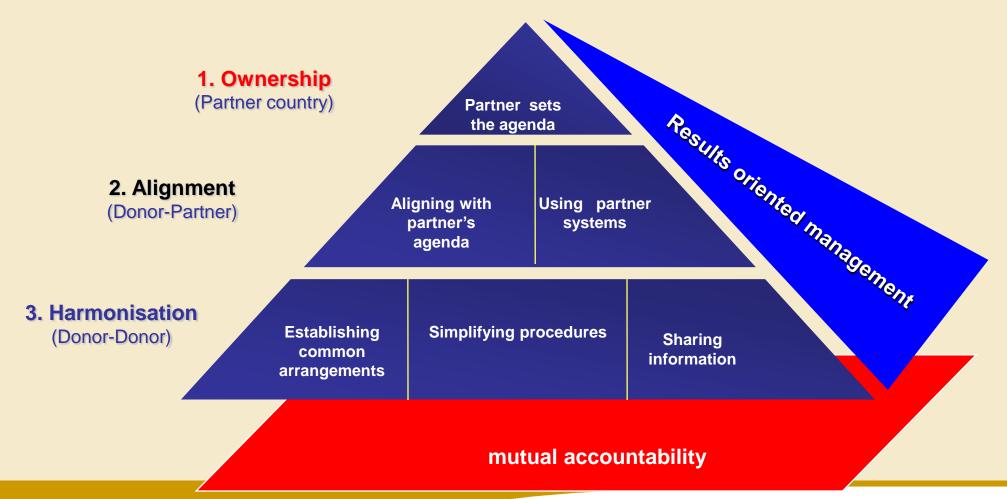
2. The history of aid in three paradigms

period	preferred aid modality	major constraint addressed	donor attitude to partner government
1960- 1980	projects	- physical capital - human capital	bypass
1980- 2000	policy based support	- macroeconomic policies	bully
2000-	budget support	ownershipgovernancegood donorship	engage





3. The 2005 Paris declaration





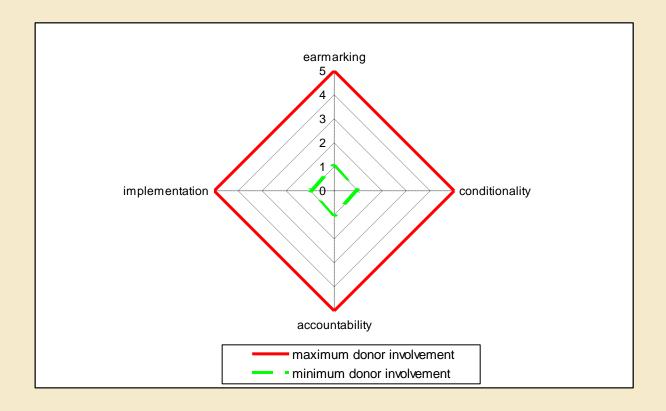


The Paris agenda

- Urges recipient countries to improve their
 - policy priorities (PRSP)
 - PFM systems
 - procurement systems
 - results orientation
- Urges donors to react by increasingly aligning and harmonizing their aid
- Budget aid is the 'flagship' among aid modalies when it comes to alignment



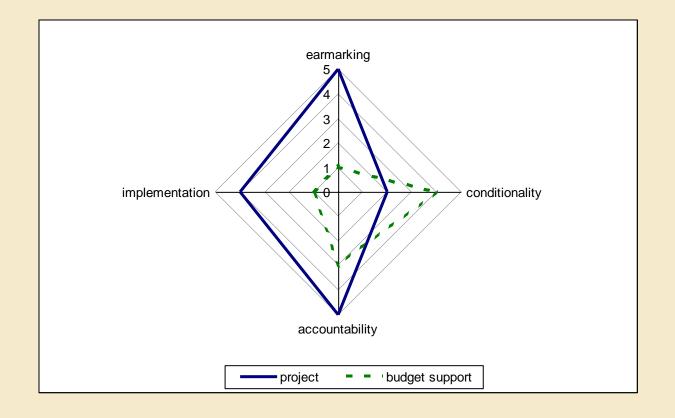
Aid characteristics diamond



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Aid characteristics diamond



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The essence of the 'new aid approach' (NAA)

- Reform (governance) oriented
- Reduced earmarking and donor control over implementation
- Changed accountability
- Increased conditionality of the consensual type

- Typically a combination of
 - Budget support, SWAPs, new-style projects
 - Technical assistance
 - Conditionalities and policy dialogue



New style projects

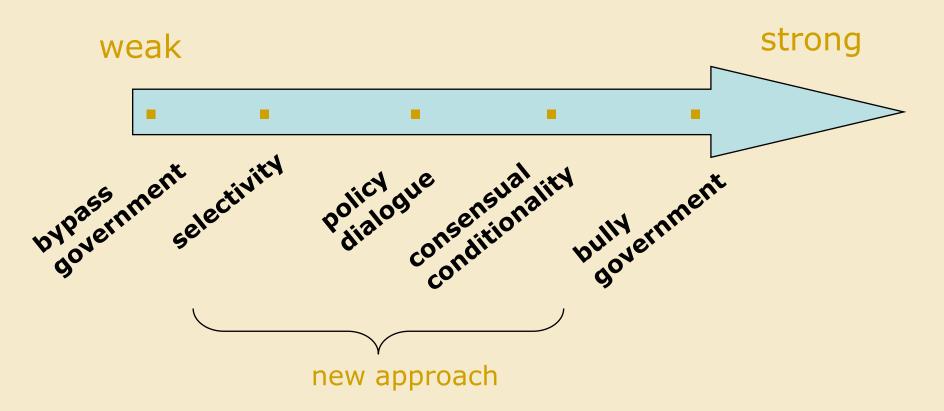
- Act micro, but think macro
- Projects as part of a donor portfolio
 - GBS and SBS
 - SWAPs
- Projects as part of recipient public policy
 - Produce innovative insights, learning linked to informing/influencing higher levels (policy influencing or policy making)
 - Are integrated in wider policy processes
 - Stimulate the use evidence based expertise smartly
- Align and harmonise
 - PIUs as last resort





5. Ais as donor interference

degree of donor interference



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II. Underlying arguments

- 1. Blaming actors
- 2. Blaming modalities: projects
- 3. Blaming modalities: structural adjustment
- 4. NAA as the answer



1. Blaming actors

- Aid-dependent countries are poorly governed
- Donors
 - What they do themselves is NOT necessarily better
 - donors are bureaucratic and expensive implementers
 - donors undermine the public sector
 - donors fail to collaborate with each other
 - By-passing government is naive
 - Conditionality does not work because
 - donor arrogance
 - donor lack of resolve





What are the major sins of donors?

- Selfishness
 - donors satisfy their own accountability needs at the expense of development effectiveness
 - they 'poach' scarce staff and recurrent resources
 - they undermine overall policy coherence
- Naivety
 - donors harbour the illusion that they can bypass a weak state and bring sustainable development results
- Arrogance
 - donors impose their own solutions (Washington 'consensus')
- Softness
 - sanctions are not applied and thus not credible





2. Blaming aid modalities: projects

Strengths

- Allows addressing genuine poverty issues at local level
- Even in absence of a 'development state'
- Relatively simple to manage and supervise (log frame)
- High donor commitment
- High donor accountability

Weaknesses

- Weak national ownership (donor-driven priority setting)
- High donor and recipient transaction costs
- Institutional undermining of public sector
- Weak sustainability
- Fungibility (WYS≠WYG)





3. Blaming aid modalities: structural adjustment Strengths Weaknesses

- Sound macroeconomic management stressed
- Some technocratic governance issues addressed
- Institutional strengthening of public finance management
- Attractive modalities: budget support and balance of payments support

- Government uncommitted
- Public opinion hostile
- Conditionality design faults
- Reform overload
- Long-term view on development missing





4. NAA as the answer

The answer from the new aid approach involves:

- Institutional strengthening of the state
- Downward accountability
- Donors acting in unison
- Consensual or harmonious conditionality





An answer with implications for involved actors

- Government is expected to
 - Be committed to reform, development, poverty reduction ⇒ ownership
 - Have sufficient state capacity to formulate/plan/implement ⇒ politics and institutions matter
 - Make transparent use of resources ⇒ accountability mechanisms
 - Bring in civil society





Aid agencies must honour

- Partnership principles
 - ⇒ long-term commitment
 - ⇒ mutual accountability
 - ⇒ frank policy dialogue
 - ⇒ transparent conditions
- Alignment
 - ⇒ flexibe use of new aid modalities
- Harmonisation
- Good donorship
 - ⇒ predictable aid
 - ⇒ good quality technical assistance





Civil society is supposed to

- Broaden ownership
- Bring pro-poor interests to the forefront:
 - Be close to the poor Represent the poor
 - Formulate pro-poor contributions
 - At several stages: formulation, implementation, M&E
- Play a watchdog role
 - In reaching poverty reduction goals
 - In pushing government towards more transparency, effectiveness, ...
- Be the crucial ingredient to link increased democracy with effective poverty reduction





III. A reality check

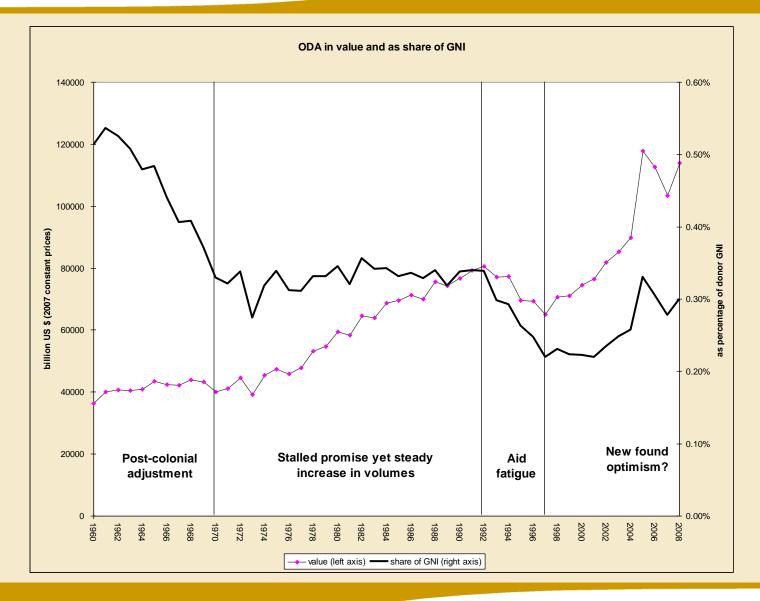
- 1. Donor commitment to the NAA
- 2. Monitoring the Paris Declaration



1. Donor commitment to the NAA

- All important bilateral donors signed the Paris Declaration
- New aid approach is dominant at DAC and is supported by the World Bank
- The like-minded countries remain fully committed
 - Nordic countries
 - Netherlands
 - UK
 - Switzerland
 - Canada
- Some of the skeptics show interest
 - Germany
 - France
- But two big donors (US, Japan) only seem mildly interested









2. Monitoring the Paris Declaration

12 progress indicators



- 9 with respect to donors
- 3 with respect to recipients





Three progress indicators for recipients

	Indicator	2005 baseline	2007 score	2010 target
1	Operational development strategies	17%	24%	75%
2	Reliable Public Financial Management (PFM) systems		36%	50% improve score
11	Sound frameworks to monitor results	7%	9%	38%





Nine progress indicators for donors

	Indicator	2005 baseline	2007 score	2010 target
3	Aid flows are recorded in	42%	48%	85%
4	Technical assistance is aligned and co-ordinated	48%	60%	50%
5a	Donors use country PFM systems	40%	45%	-80%
5b	Donors use country procurement systems	39%	43%	-80%
6	Donors avoid parallel PIUs	1817	1601	611
7	Aid is more predictable	41%	46%	47%
8	Aid is untied	75%	88%	Progress
9	Donors use co-ordinated mechanisms for aid delivery	43%	46%	66%
10a	Donors co-ordinate their missions	18%	20%	40%
10b	Donors co-ordinate their country studies	42%	42%	66%
12	Mechanisms for mutual accountability	22%	24%	100%



IV. An assessment

- 1. Will the NAA work?
- 2. Getting to Denmark

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1. Will the NAA work?

 New aid approach is not based on any scientific proof that new modalities and instruments work

but rather

- on fairly solid evidence that previous approaches do not work in weak political and institutional environments
- Hence, the NAA is a leap in the dark...





Some flawed assumptions in NAA

- Involved actors (donors, governments and civil society) are development maximisers
- Getting to Denmark: Technocratic and political governance are mutually reinforcing tendencies





Development maximisers?

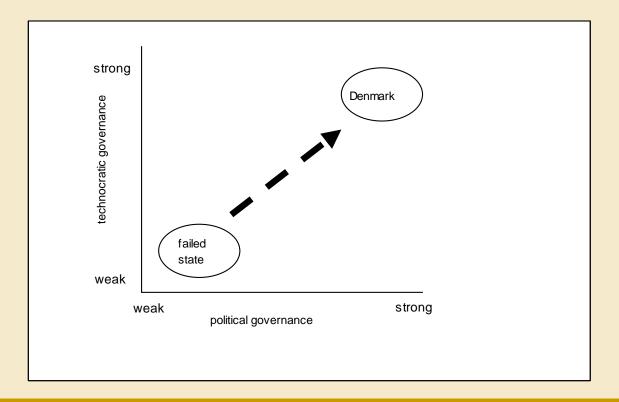
- Donor home politics matter
 - Aid money is tax money + aid agencies are politically led
 - Broken feedback loop further distorts aid agency incentives
 - Aid is sensitive to a range of (foreign affairs) interests (commercial, diplomatic, cultural, developmental...)
 - => Unpredictable, ambitious, risk avoiding, short term reflexes
- Recipient home politics matter
 - Decisions on the production, allocation and distribution of resources serve different interests wich may (not) be developmental
 - Development is political, a collective action problem
 - => Commitment fragmented, fluctuates...
- Development cooperation = principal-agent problem
 - Donor and recipient preferences may differ strongly and change in time





2. Getting to Denmark

 Balanced progress along a straight line may not be realistic

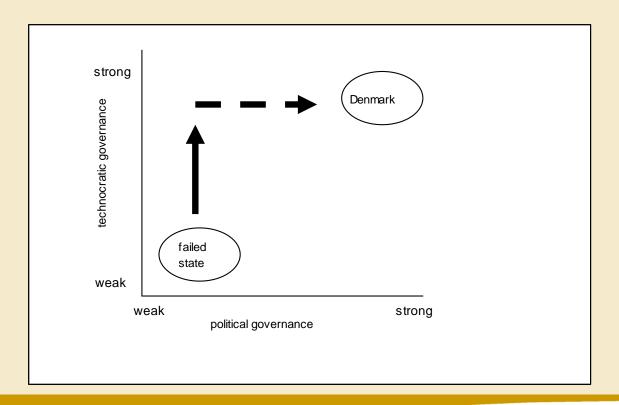


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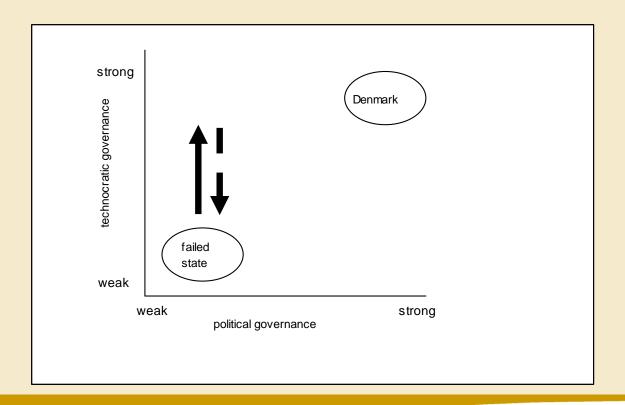
The technocratic road to development

 Technocratic reform may – through its effect on growth ignite spontaneous internal political reform dynamics



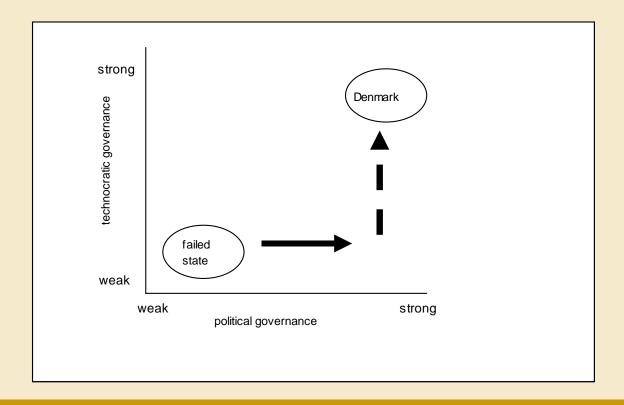
The technocratic road to development

But lack of political progress may also undo technocratic progress and growth



The democratic road to development

 Similarly, externally driven political reform may provoke technocratic reform and promote growth

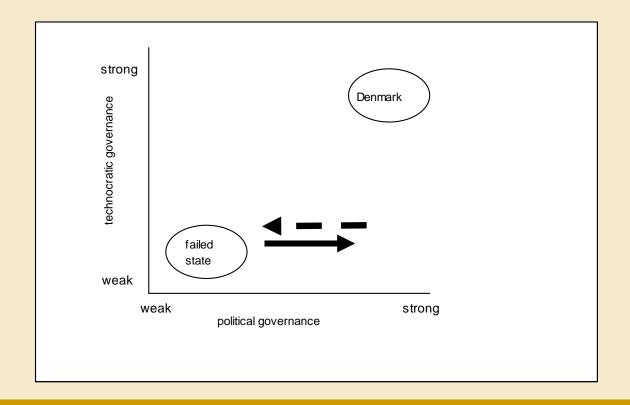






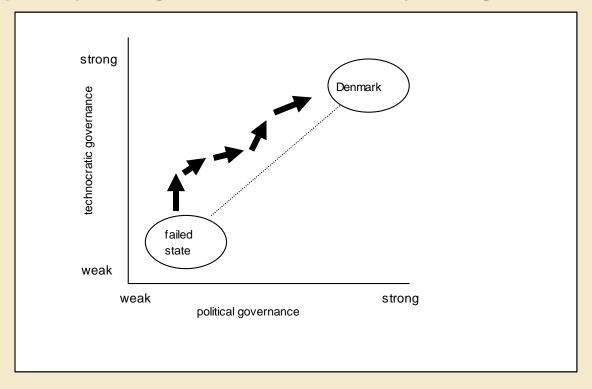
The democratic road to development

 But just as well be undermined by lack of progress on the technocratic and economic front



A checkered itinerary may be the fastest

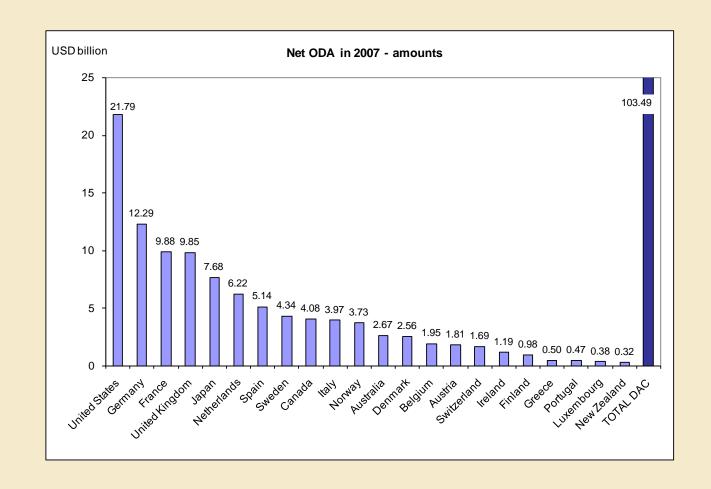
Typically using a "northwestern passage"

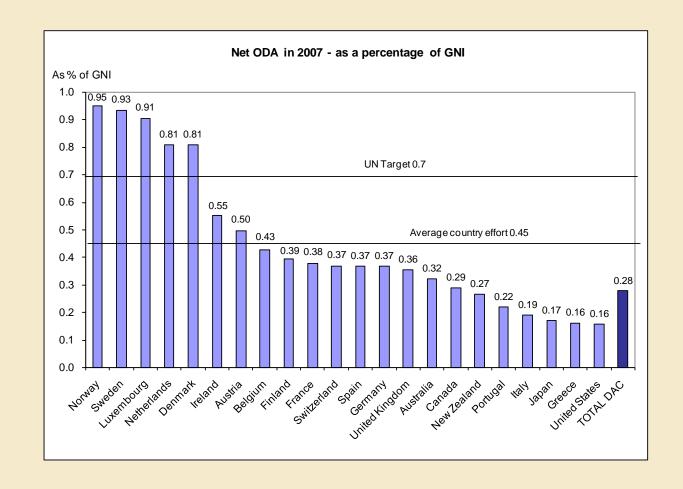




Assignment 1

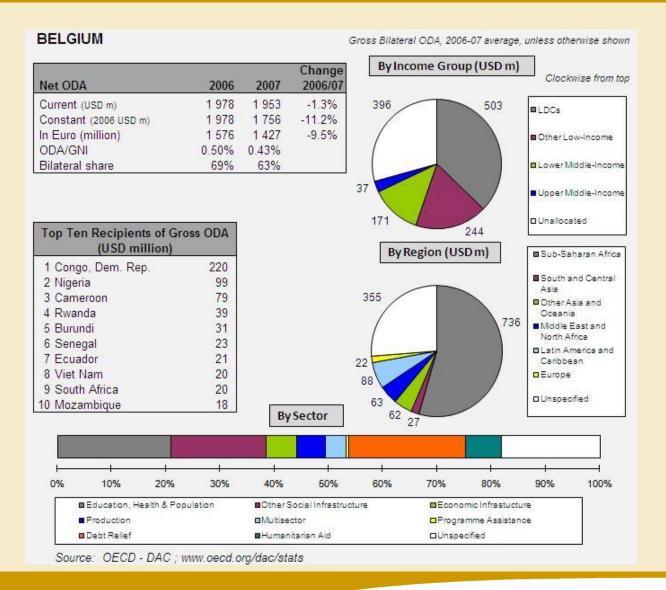
- The following slides contain statistical information on aid flows
- Assignment: comment on these statistics from the position of Belgium as a bilateral donor





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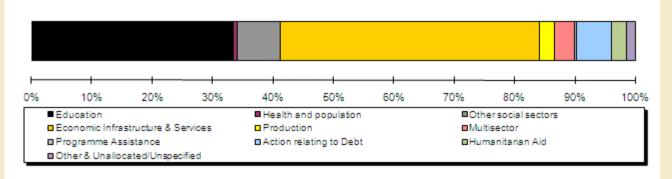
Algeria

Receipts	2005	2006	2007
Net ODA (USD million)	371	208	390
Bilateral share (gross ODA)	81%	102%	76%
Net ODA / GNI	0.4%	0.2%	0.3%
Net Private flows (USD million)	- 231	304	1 901

For reference	2005	2006	2007
Population (million)	32.9	33.4	33.9
GNI per capita (Atlas USD)	2 720	3 110	3 620

	p Ten Donors of gross DA (2006-07 average)	(USD m)
1	France	225
2	Spain	98
3	EC	67
4	Belgium	16
5	Arab countries	15
6	Germany	11
7	Italy	8
8	Japan	7
9	Canada	3
10	Korea	2

Bilateral ODA by Sector (2006-07)



Sources: OECD, World Bank, www.oecd.org/dac/stats





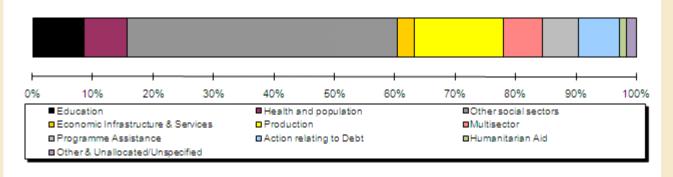
Bolivia

Receipts	2005	2006	2007
Net ODA (USD million)	646	844	476
Bilateral share (gross ODA)	68%	68%	76%
Net ODA / GNI	7.0%	7.7%	3.7%
Net Private flows (USD million)	43	123	153

For reference	2005	2006	2007
Population (million)	9.2	9.4	9.5
GNI per capita (Atlas USD)	1 020	1 110	1 260

	p Ten Donors of gross DA (2006-07 average)	(USD m)
1	IDA	781
2	IDB Sp.Fund	644
3	United States	158
4	IMF (SAF,ESAF,PRGF)	118
5	Japan	69
6	Spain	66
7	EC	48
8	Germany	43
9	Netherlands	41
10	Denmark	30

Bilateral ODA by Sector (2006-07)



Sources: OECD, World Bank, www.oecd.org/dac/stats



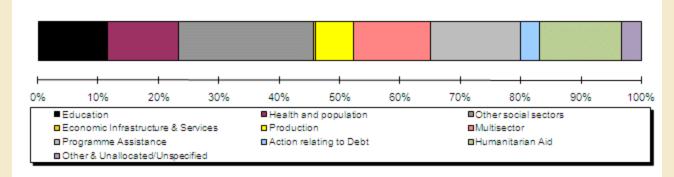
Niger

Receipts	2005	2006	2007
Net ODA (USD million)	520	514	542
Bilateral share (gross ODA)	49%	46%	43%
Net ODA / GNI	15.3%	13.9%	12.8%
Net Private flows (USD million)	- 118	- 924	- 217

For reference	2005	2006	2007
Population (million)	13.3	13.7	14.2
GNI per capita (Atlas USD)	250	270	280

	p Ten Donors of gross DA (2006-07 average)	(USD m)
1	IDA	569
2	AfDF	120
3	EC	103
4	France	82
5	IMF (SAF,ESAF,PRGF)	67
6	United States	36
7	Germany	21
8	Arab agencies	21
9	Japan	20
10	Belgium	18

Bilateral ODA by Sector (2006-07)



Sources: OECD, World Bank, www.oecd.org/dac/stats

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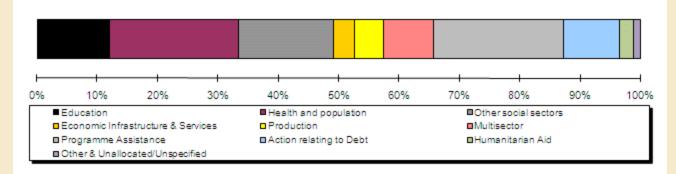
Rwanda

Receipts	2005	2006	2007
Net ODA (USD million)	578	586	713
Bilateral share (gross ODA)	49%	55%	53%
Net ODA / GNI	24.6%	20.5%	21.6%
Net Private flows (USD million)	-7	- 34	6

For reference	2005	2006	2007
Population (million)	9.2	9.5	9.7
GNI per capita (Atlas USD)	250	280	320

ı	Top Ten Donors of gross ODA (2006-07 average)			
1	IDA	517		
2	AfDF	149		
3	United Kingdom	95		
4	United States	84		
5	EC	75		
6	France	55		
7	Global Fund	45		
8	IMF (SAF,ESAF,PRGF)	42		
9	Belgium	39		
10	Netherlands	26		

Bilateral ODA by Sector (2006-07)



Sources: OECD, World Bank, www.oecd.org/dac/stats

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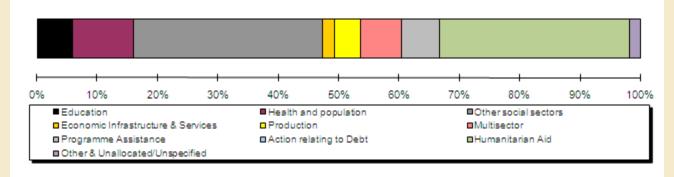
Palestinian Adm. Areas

Receipts	2005	2006	2007
Net ODA (USD million)	1 117	1 450	1 868
Bilateral share (gross ODA)	53%	54%	46%
Net ODA / GNI	25.3%	34.6%	44.6%
Net Private flows (USD million)	21	- 19	- 9

For reference	2005	2006	2007
Population (million)	3.6	3.8	3.9
GNI per capita (Atlas USD)	1 230		

ı	p Ten Donors of gross DA (2006-07 average)	(USD m)
1	UNRWA	433
2	EC	397
3	United States	209
4	Norway	97
5	Germany	72
6	Japan	63
7	Spain	56
8	Sweden	53
9	France	48
10	Canada	38

Bilateral ODA by Sector (2006-07)



Sources: OECD, World Bank. www.oecd.org/dac/stats





Assignment 2

- Read the following slides on the geographical and sectoral focus of Belgian development aid, and answer the following questions:
- Question 1: should Belgian aid be more focused geographically, and which critiria should be used to eliminate countries?
- Question 2: Belgium is engaged in a major effort to reduce the number of sectors it is involved in in every country. What might be the advantages?



How is Belgium doing? (countries)

- Since 2003 the number of partner countries has been held in check at 18
 - in 2005-2006 Belgium is among the 10 highest ranked donors in 9/18
 - Yet some bilateral aid is still allocated outside
 - in 2006 only 71% of bilateral aid to top 50 recipients went to partner countries
- And most problematically: the major share of bilateral aid is not subject to DGDC country programming





continued...

- As a consequence, DGDC country-programmes are modest
 - in coming years bilateral aid programmed by DGDC is on average €8 mio/yr in 15/18 countries
 - DRC: €65/yr, Rwanda: €35 mio/yr, Burundi: €20 mio/yr
- Furthermore the list has been subject to frequent change over time
 - since early 1990s 32 different countries/regions have been partners at one time or another
 - without an effective exit strategy when they were dropped
- And the present list is not wholly convincing
 - 7/18 are not poor (>LIC in 2006)



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How is Belgium doing? (sectors)

- 1999 International Co-operation Law restricts Belgian bilateral ODA to five sectors
 - primary and reproductive health
 - education and training
 - agriculture and food security
 - small-scale infrastructure
 - conflict prevention

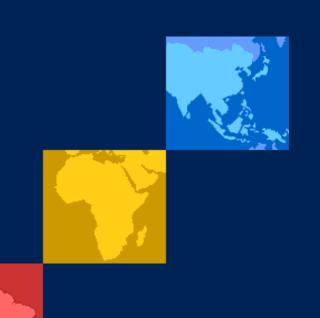
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continued...

- And several cross-cutting thematic issues
 - gender
 - environment
 - social economy
 - child rights (2005 amendment)
- In practice social sectors are strongly favoured
- In international comparisons, Belgium does not come out consistently as either very focused or unfocused, but serious empirical and conceptual problems limit quality of such comparisons



Bedankt Merci

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