



# Build Back Better

**Arnaud Feist**

**CEO**

**Brussels Airport**

**€ 3.2 billion**  
added value/year

**2 %**  
Contribution to GDP

**317**  
companies

**660,000**  
tonnes of cargo

**26.4 mio**  
passengers

**64,000 jobs**  
*(direct & indirect)*

Key figures 2019

**Brussels Airport is the 2<sup>nd</sup> economic powerhouse in Belgium**



**swissport**   
- 1,500 jobs

 **brussels airlines**  
- 1,000 jobs

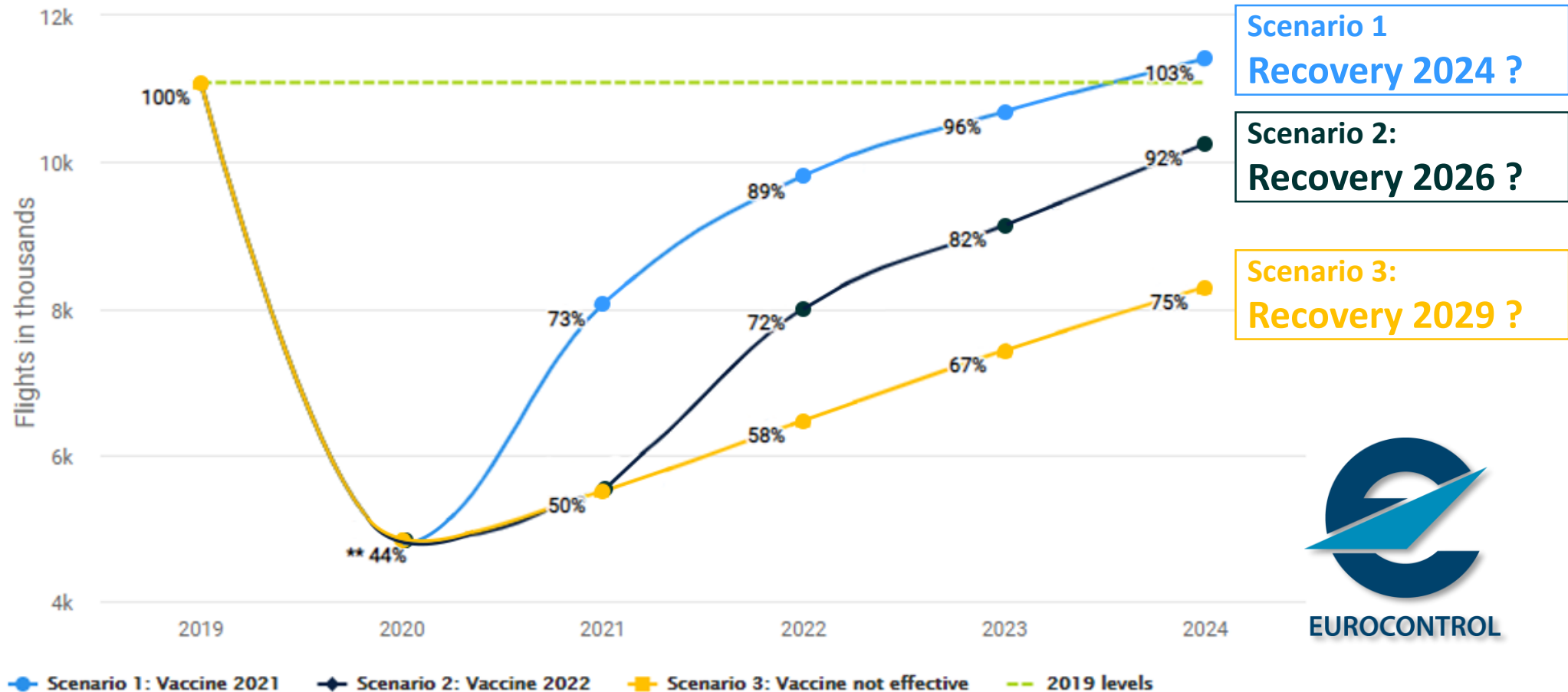
**Lagardère**  
TRAVEL RETAIL  
-180 jobs

... and many other  
companies

**Restructuring and bankruptcy across the industry**

# Recovery of passenger traffic will take 4 to 5 years

Testing and vaccination strategy are crucial for speed of recovery



Forecast for \*Europe 2020-2040; actual and % change compared to 2019

Restore  
passenger confidence

Accelerate  
sustainability  
transformation

Technology and  
digitalisation

**Recovery fully compatible with sustainability efforts**



**Green electricity**



**Low & zero emission mobility**



**Sustainable infrastructure & installations**





**Offset residual CO2**

High speed  
train station

International  
train connections

Connection to  
Brussels metro  
and tram

**Improve regional mobility**





Collaborative  
environmental  
management

Investment in  
innovative techniques

**Collaboration to amplify impact**

Green incentive  
scheme

Air Traffic  
Management System



Sustainable  
aviation fuels

**Several initiatives at EU-level**



EU Green Deal Call

National Recovery  
& Resilience Plans

ETS Innovation Fund

**Public funding for civil aviation research and innovation**



**Build Back Better: Sustainability is a top priority**



**Thank you**

