

## Sweden

Urban Solutions: Advanced Technologies & Life Sciences, Advanced Manufacturing  
Energy Solutions: Operations and Maintenance

## Norway

Urban Solutions: Advanced Technologies & Life Sciences, Advanced Manufacturing  
Energy Solutions: Operations and Maintenance

## Iceland

Urban Solutions: Advanced Technologies & Life Sciences,  
Advanced Manufacturing  
Energy Solutions: Operations and Maintenance

## Berlin

Technology Hub  
Urban Solutions: Advanced Technologies & Life Sciences,  
Advanced Manufacturing

## Dublin

Established in 2019  
Urban Solutions: Advanced Technologies & Life Sciences

## Cork

Established in 1987  
Urban Solutions: Advanced Technologies & Life Sciences

## Farnborough

Established in 1957  
Energy Solutions: Energy & Chemicals  
Urban Solutions: Advanced Technologies & Life Sciences,  
Advanced Manufacturing, Infrastructure,  
Telecommunications, Mining & Metals

## Tarragona

Established in 2009  
Energy Solutions: Oil & Gas, Chemicals,  
Urban Solutions: Advanced Technologies & Life Sciences, Advanced Manufacturing

## Antwerp

Established in 2008  
Energy Solutions: Oil & Gas, Chemicals  
Urban Solutions: Advanced Technologies & Life Sciences

## Copenhagen

Technology Hub  
Urban Solutions: Advanced Technologies & Life Sciences, Advanced Manufacturing

## Finland

Urban Solutions: Advanced Technologies & Life Sciences, Advanced Manufacturing  
Energy Solutions: Operations and Maintenance

## Amsterdam

Established in 1959  
Energy Solutions: Energy & Chemicals, EPC Execution  
Centre for Europe, Africa and the Middle East  
Urban Solutions: Advanced Technologies & Life Sciences,  
Advanced Manufacturing

## Stein/Chemelot

Established in 2018  
Energy Solutions: Energy & Chemicals

## Gliwice

Established in 1945  
Energy Solutions: Energy & Chemicals  
Urban Solutions: Advanced Technologies & Life Sciences, Advanced Manufacturing,  
Metals & Mining

## Rotterdam

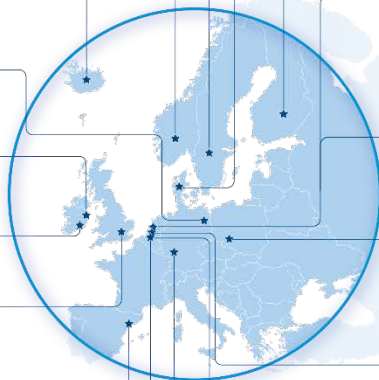
Established in 2007  
Energy Solutions: Oil & Gas, Chemicals

## Bergen op Zoom

Established in 1988  
Energy Solutions: Oil & Gas, Chemicals  
Urban Solutions: Advanced Technologies & Life Sciences

## Mannheim

Established in 2018  
Energy Solutions: Oil & Gas, Chemicals



If there is no physical presence, Fluor will have a registered entity to make sure that we are compliant with the local legislation and provide the best tax solution.